



DISPATCHES

THE ROYAL UNITED SERVICES INSTITUTE OF NOVA SCOTIA

FALL 2014

RUSI(NS) PROGRAM OF ACTIVITIES

DATE	TIME	LOCATION	EVENT
Tues - 4 Nov 14	1830 hrs	NS Government House	Lecture by Vice-Admiral (ret'd Glenn Davidson, former Ambassador to Syria (2008-2012) and Afghanistan (2012-13). "Personal Reflections on Five Years in Syria and Afghanistan" (see: http://lt.gov.ns.ca/media/evenings-government-house/)
Wed - 5 Nov 14	1830 for 1900	RA Park	Remembrance Dinner
Wed - 12 Nov 14	1200-1330	RA Park	"Distinguished Speaker" Dr. Whitman "Child Soldiers and Children in Maritime Piracy."
Wed - 10 Dec 14	1200-1330	RA Park	Potential date for seasonal get-together
Wed - 14 Jan 15	1200-1330	RA Park	Planned date for Distinguished Speaker

If you have a comment on the program, please contact the Vice-President, Colin Darlington. Ideas for Distinguished Speakers and for tours are welcome.

Veterans Ombudsman Recognizes RUSI(NS) Member Dr. LCdr Heather MacKinnon

OTTAWA, ONTARIO – (Marketwired - Sept. 24, 2014) - Guy Parent, Canada's Veterans Ombudsman, is pleased to honour two individuals with the Veterans



Ombudsman's Commendation, awarded for exemplary contributions to the fair treatment of Veterans and their families.

"It is an honour to have the opportunity to recognize the admirable work of these individuals on behalf of Veterans", said Mr. Parent. "Their dedication to the well-being of Canadian

Veterans is remarkable, and they should be proud of the positive impact they continue to make in the lives of so many of our Veterans."

"This year, we received more nominations for the Commendation than ever before, and I thank the many individuals and organizations for their submissions. It is encouraging to hear of the wonderful work so many Canadians are doing in their communities each and every day in their dedication to Veterans."

The Veterans Ombudsman's Commendation is awarded to individuals and groups who work courageously and tirelessly to identify and advance issues on behalf of Veterans of the Canadian Armed Forces and the RCMP, and their families. The Ombudsman will present the Commendations to the recipients during a short ceremony to be held in Ottawa later this fall.

This year's recipients are:

Dr. Heather MacKinnon had a distinguished military career. She served as a medical officer for 12 years



A CH146 Griffon helicopter investigates the flood damage by the Portage Diversion near Portage la Prairie, Manitoba during Operation LENTUS on July 7, 2014. (Photo: Corporal Darcy Lefebvre, Canadian Forces Combat Camera)

tor was successfully replaced, scheduled maintenance was performed and a major upgrade to the submarine's main bow sonar system was installed.

On March 31, 2014, HMCS Windsor underwent a docking period for maintenance and repairs at the Captain Bernard Leitch Johnson facility in HMC Dockyard in Halifax.

HMCS Windsor was docked to allow FMF Cape Scott to replace a defective generator discovered during sea trials. The diesel generators are part of the main submarine battery charging system.

The work period was also leveraged to accelerate the planned upgrade of the submarine's sonar processors with state-of-the-art bow sonar system equipment that was previously planned to be installed later in 2016.

HMCS Windsor now begins required equipment tests and trials both in harbour and at sea, and rigorous work ups and crew training, as the submarine resumes its operational program in preparation for future exercises and operations.

Rear-Admiral John Newton, Commander of Maritime Forces Atlantic and Joint Task Force Atlantic, declared:

"This is an important day for HMCS Windsor and its crew as the submarine returns to the water and resumes sea trials. Maritime Forces Atlantic is proud of the dedicated men and women who strive to support our sailors and their operations. The professionalism and skill of our teams at Fleet Maintenance Facility Cape Scott is demonstrated by their commitment and expertise in getting HMCS Windsor ready to carry on the important work Canadians have entrusted us with."

In Memoriam

Lieutenant Commander Murray W. Knowles, one of the last corvette captains of WW II and a long-time supporter of the Canadian Naval Memorial Trust, the Royal United Services Institute (NS) and other military support organizations died at Camp Hill Veterans Memorial Building June 3. He was 97.

"The Canadian Naval Memorial Trust and the military support community have lost a revered veteran and supporter with the passing of Murray Knowles. Throughout his life he willingly accepted responsibility and community service," Commodore (ret'd) Bruce Belliveau, Chair of CNMT said.

and retired from the Canadian Armed Forces at the rank of Lieutenant-Commander. Today, Dr. MacKinnon operates a medical practice in Halifax focused on serving military and RCMP veterans. She is a passionate advocate for veterans. She tirelessly presses the federal and provincial governments for improvement in healthcare programs to better serve the needs of veterans and their families. She is highly regarded by her colleagues as well as her current and former patients.

Thomas Lewis (Tim) Hoban retired from the RCMP after 24 years as Senior NCO/Detachment Commander. For his contribution, he received both the Queen Elizabeth II Golden & Diamond Jubilee medals. Tim has been an active member of the community and member of the Lions Club International for 45 years as well as past President and Governor of the RCMP veterans' Association. Over the years, he showed particular interest in helping troubled youths and Aboriginal veterans. Recently, he's been advocating for Homeless veterans, to ensure those who proudly served maintain an acceptable standard of living.

HMCS Windsor Returns to the Water

from Navy News

9 October 2014

Her Majesty's Canadian Submarine (HMCS) Windsor was undocked yesterday evening from the Syncrolift at HMC Dockyard in Halifax, after a genera-

Dan Tanner, President of RUSI (NS) noted that the Institute – of which Murray Knowles was a past president – recognized Murray at a dinner at the Ashburn Golf Club in June 2012.

A native of Saint John, NB, Murray joined the reserve division HMCS Brunswicker in 1940. After officer training at HMCS Stadacona, he was posted to HMS Rajputana (an armed merchant cruiser). On April 13 1941, the ship was torpedoed off Iceland with the loss of 42 crew. Sub Lieutenant Knowles was in command of a lifeboat with 50 survivors that were rescued 12 hours later and landed in Iceland.

Later, Murray served in minesweepers operating out of Sydney, Halifax and St John's and in July 1942 was appointed CO of HMCS Suderoy V. In late 1943 he was appointed first lieutenant of the corvette HMCS Louisburg II, sailed for the UK and participated in the D-Day invasion June 6 (the same date his wife Jodie gave birth to their son Stephen in Saint John). Louisburg participated in months of action in the English Channel, including fending off a German E-boat attack on a convoy. Murray was appointed CO of Louisburg in early 1945 and towards the end of hostilities brought the ship back to Canada.

On his return to Halifax he was promoted lieutenant-commander and appointed Staff Officer (Operations) in HMCS Scotian. During the explosions and fires at the Bedford Magazine in July 1945 he remained on duty in HMC Dockyard throughout the emergency to monitor and report developments to naval headquarters in Ottawa. He retired from the Navy in 1946 to pursue a career in the automotive industry and later began a new career in long-term health administration in the Halifax area.

In addition to being part of the group of naval veterans that succeeded in acquiring HMCS Sackville in the early 1980s and serving as president of RUSI (NS), Murray served as president (and honorary life member) of the NS Naval Officers Association, chair of the Missions to Seafarers/NS, Anglican Church warden and was

active in the Royal Canadian Legion, Navy League of Canada and the Masonic Order.

Murray was recognized on a number of occasions over the years including representing naval veterans at the 50th and 65th anniversaries of the D-Day landings in Normandy. In 2010, he was presented to Her Majesty the Queen and HRH Prince Philip (and in turn presented a CNMT/HMCS Sackville tie to Prince Philip) during the Royal Visit to Sackville as part of the naval centennial celebrations.

He was predeceased by his wife Josephine (Jodie) and survivors include son Stephen and daughter Meredith Westlake. *(by Len Canfield)*

Parking at CFB Halifax and RA Park

New parking regulations went into effect as of 1 September 2014. Visitors parking at Stadacona has been consolidated into three lots: outside the Juno Tower entrance, outside the health services clinic entrance, and north of the Naval Museum. Parking for visitors is limited to three hours and is still free. "Pay and display" will be instituted later when parking metres are installed as parking of a parking metre engineering project. The mess manager at RA Park recommends visitors to the mess display their associate members card on their dashboard, or otherwise obtain a pass from the mess.



Soldiers from CFB Shilo set off as their mission concluded during Operation LENTUS 14-05 on Friday, 11 July. The Canadian Armed Forces worked alongside Manitobans in the municipalities of Portage La Prairie, Cartier and St Francis Xavier. The CAF deployed over 500 members in support of flood fighting operations along the Assiniboine River and ended their mission when the Province of Manitoba declared the military mission over.

Links of Interest

- The NATO Multimedia Library launched a makeover of its website (<http://www.natolibguides.info/library/home>) with: *homepage Search Box* which offers the choice of searching the online catalog, the EBSCOHost Research Databases and an A to Z list of journals; direct access to more than 30 NATO LibGuides, high quality research resources selected by the NATO Multimedia Library staff and publicly available on the Internet. The selection criteria are based on the sources' currency and relevancy to the topic. The LibGuides are constantly updated and are available on the Internet at <http://www.natolibguides.info/welcome>; a consolidated page of online research services (e.g. IHS Jane's, EIU Country Reports, etc.); easy access to New Journal Issues with links to articles, abstracts and fulltext; direct link to OPAC Discovery, the new Library online catalog; and drop-down menus to provide quick access to library information.

- The Royal 22e Régiment at Buckingham Palace, this year being the regiment's centennial: http://news.gc.ca/web/article-en.do?nid=866539&_ga=1.190913133.61388915.1404914649

and <https://www.flickr.com/photos/canadianarmy/sets/72157645693150916/>

- The Canadian Army has good web pages describing vehicles (albeit limited, i.e., lacking many engineering vehicles) and weapons. See <http://www.army-armee.forces.gc.ca/en/vehicles/index.page#>

- RIMPAC is the world's largest international maritime exercise: <http://www.cpf.navy.mil/rimpac/2014/>

- CBC radio has several less than 15 minutes long interviews with Ken Hansen, member of the Security Affairs Committee, at <http://www.cbc.ca/mainstreetns/archives/audio.html>.

Part 1 - what's wrong with military procurement

Part 2 - the future of the world's navies

Part 3 - what Canada really needs in a navy

- The Memory Project: <http://www.thememoryproject.com/about/>

- Combat Camera Op LENTUS:

<http://www.combatcameraforces.gc.ca/site/gallery-eng.asp?value=OPLENTUS14>

- Article - The Future of Canada's Navy: Strategic Sealift, Amphibious Capabilities and Naval Force Projection: <http://natocouncil.ca/the-future-of-canadas-navy-strategic-sealift-amphibious-capabilities-and-naval-force-projection/>

- Canadian Submarine Centenary 2014: <http://www.canadianperiscope.ca/#!centenary-2014/c11u7>.

- Submariners Association of Canada (East): <http://www.saoceast.com/>.

- Submariners Association of Canada (Central): <http://www.saoc-central.ca>.

- Submariners Association of Canada (West): <http://members.shaw.ca/saocwest/>.

- Article - Subs' start was comedy of errors: <http://www.thenownewspaper.com/subs-start-was-comedy-of-errors-1.1197268>.

- 150th Anniversary of the White Ensign: <http://navaltoday.com/2014/07/09/150th-anniversary-of-the-white-ensign/>

- RUSI (UK) Land Warfare Conference. The UK Land Warfare Conference, held annually on behalf of the Chief of the General Staff, brings together representatives from across the armed forces, government, academia and industry, as well as international allies and partners, with the aim of promoting professional debate on the issues that matter to the land forces community. The 2014 conference, titled "The British Way of War: Today and Tomorrow" and held 24-25 June on the anniversary of the First World War, reflected on what history can teach about the British way of war, considering what insights this offers about the present and in shaping the future for land forces. Background papers from the conference, with a strong focus on Reserves, are at: <https://www.rusi.org/landwarfare/>.

- The Canadian Forces College. The CFC site (<http://www.cfc.forces.gc.ca/221-eng.html>) provides access to the Canadian Forces Virtual Library and to CFC papers. For example, papers of the Joint Command and Staff Programme 2013 include:

Critical Analysis of Contemporary Defence Ethics

A Framework For Success: An Analysis of the CF Command and Control Operating Concept

A Vulnerable Royal Canadian Navy: The National Shipbuilding Procurement Strategy and the Threat To the Navy's Long Term Vision

Advancing Beyond Transformation: Setting the Conditions For Improved CPO1/CWO Employment at the Strategic Level

All In: The North-West Rebellion and the Comprehensive Approach to Operations

An Institutional Analysis of the Quds Force in Lebanon

Analyse institutionnelle de la compatabilité des composantes de défense et sécurité arctique des FC

And Those Caissons Go Rolling Along...: The U.S. Field Artillery and Non-Standard Missions at the Beginning of the Twenty-First Century

Avoiding Sisyphus: CANSOFCOM and Interagency Collaboration in the Canadian National Security Sector

- Canadian Defence & Foreign Affairs Institute conference, 23 Jun 14 at Ottawa, "Canada's Changing Role: The New Cold War and Canada's Place in the World" videos and summaries: <http://cdfai.org/symposium/canadaandthenewcoldwar.htm>
- Canada Border Services Agency Media Room: <http://www.cbsa-asfc.gc.ca/media/menu-eng.html>
- RCAF aircraft: <http://www.rcaf-arc.forces.gc.ca/en/aircraft.page>
- The Early Bird Brief provides a free daily email of articles, "the most comprehensive aggregation of defense news delivered by the world's largest independent newsroom covering military and defense." You can sign up at <http://www.defensenews.com/>. The Canadian Armed Forces' "Only One Card You Need" <http://www.army-armee.forces.gc.ca/en/news-publications/national-news-details-no-menu.page?doc=the-only-one-card-you-need/hy001561>
- Your RCMP: Canada's Police Force: <http://www.rcmp-grc.gc.ca/features-vedette/2014/nsmc-cnms/index-eng.htm?fb>
- Caring for Our Own. A comprehensive Government of Canada backgrounder on how current serving members are supported; good info for recruits. Does not touch on post release issues and continuation of medical support. US Veterans Administration recognizes the need to provide continuity of care to veterans. Canada is missing an important step in treating and caring for veterans. <http://news.gc.ca/web/article-en.do?nid=869499>.
- Two articles by Col John Boileau (ret'd) in the Halifax Chronicle Herald, Saturday 2 August 2014:
 - When Britain is at war, Canada is at war' <http://www.thechronicleherald.ca/thegreatwar/1226605-when-britain-is-at-war-canada-is-at-war>.
 - Complicated relationships helped ignite war' <http://www.thechronicleherald.ca/thegreatwar/1226601-complicated-relationships-helped-ignite-war>.
- Admiral's View. Monthly, the Commander of Maritime Forces Atlantic shares his thoughts on current trends, obstacles, and achievements of relevance to the Royal Canadian Navy, with a focus on the Atlantic Coast: <http://www.navy-marine.forces.gc.ca/en/about/structure-marlant-admiral.page>.
 - June - Looking into the Regulus Program
 - August - A Message to the Ship's Company of HMCS TORONTO
 - September - Farewell to a Busy Summer
- RUSI(UK) Defence Systems: <https://www.rusi.org/publications/defencesystems/issue:I540F48CCF2BAC/>.
 - "War History Online" is an interesting site, for example:
 - The First Canadian Losses of WWII: <http://www.warhistoryonline.com/war-articles/first-canadian-losses-wwii.html>
 - Canada's seven-day delay in joining WWII: <http://www.warhistoryonline.com/war-articles/canadas-seven-day-delay-joining-wwii.html>.
 - 100 Series Rules - an international model set of maritime rules for the use of force: <https://100seriesrules.com/>
 - Human Rights at Sea (HRAS) initiative - An Independent Maritime Human Rights Resource: <https://>



MND tweeted 23 Jul 14: #ExPreciseResponse is another example of our government's commitment to working with our #NATO allies.

humanrightsatsea.com/.

Shipping News clippings: <http://www.maasmondmaritime.com/en>.

Journals, Reports, etc., of Interest

- Naval War College (@NavalWarCollege) tweet 2 Sep 14: The NWC Review: Download the latest issue here: <http://ow.ly/Ax2pJ> #USNavy #maritime

- Infinity Journal (IJ) is a free, peer-reviewed publication concerned with strategy as a consequence of consciously linking policy ends, strategic ways, and military means. <https://www.infinityjournal.com>.

- Defence Research Reports. DRDC reports may be searched at http://pubs.drdc-rddc.gc.ca/pubdocs/pcow1_e.html. The page RSS is a useful way to be informed of new reports.

- *Campaigning* is a US Joint Forces Staff College journal designed as a forum for students, faculty, and senior fellows to provide the broader joint professional military education community insights into the application of joint principles through critical analysis and strategic thinking on current and future operations at the operational level of war. <http://jfsc.ndu.edu/Media/CampaigningJournals.aspx>.

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- The Development, Concepts and Doctrine Centre is an official think tank within the UK Ministry of Defence. Since 2003, it has produced a series of studies to assist the Ministry and the wider Government in developing long-term plans, policies and capabilities. Note the Centre's "Global Strategic Trends out to 2045": <https://www.gov.uk/government/news/mod-identifies-future-strategic-trends>.

- The U.S. Army War College "Periodical Articles for Current Awareness," published monthly, lists citations for recent journal articles, grouped by subject: <http://usawc.libguides.com/currentawareness>.

- 2014-15 Key Strategic Issues List. For several years, the US Strategic Studies Institute has annually published the Key Strategic Issues List. Whilst the purpose of the document is to make students and other researchers aware of strategic topics that are of special interest to the US Army, contents can be of interest to Canadians in this period of transition and geopolitical uncertainty. <http://www.strategicstudiesinstitute.army.mil/pubs/display.cfm?pubID=1227>.

- The Canadian Defence & Foreign Affairs Institute released a report 13 Aug 2014 titled "Canada, Fragile States and the New Deal: Looking Beyond 2015". The authors investigate "how donor countries tackle the idea of aid effectiveness in fragile states, including endorsing the New Deal of Engagement." They note that "Canada and other donors have an opportunity to reassert their long-term commitment to, and engage more effectively with, fragile and conflict-affected states." The report is available at www.cdfai.org.

- C-27J Fixed Wing Search and Rescue E-Newsletter: <http://www.c-27j.ca/newsletter.asp?nid=83>

- Canadian Military Journal (CMJ) Vol. 14, No. 3, Summer 2014 <http://www.journal.forces.gc.ca/index-eng.asp>.

- Conference of Defence Associations Institute's new Vimy Paper 20: "Canada's 2014 Defence Procurement Strategy: An End or a Beginning?" <https://www.cdainstitute.ca/en/blog/entry/vimypaper20>.

- Canadian Military Family Magazine <http://www.cmfmag.ca/en/>. Also on Twitter as CAN Military Family @CMFamilies.

- 2014 Public Report On The Terrorist Threat To Canada: <http://www.publicsafety.gc.ca/cnt/rsrscs/pblctns/2014-pblc-rpr-trrrst-thrt/index-eng.aspx>.

- RUSI(UK) Annual Report 2012-2013: <https://www.rusi.org/news/ref:N5213635A22F34/#.VBJJZbkg-Um>.

- Deloitte's "Global Defense Outlook Report 2014": <http://www2.deloitte.com/global/en/pages/public-sector/articles/global-defense-outlook-2014.html>.

- International Institute for Strategic Studies Regional Security Assessment 2014 (must be purchased): <http://www.iiss.org/en/publications/strategic%20dossiers/issues/regional-security-assessment-2014-ffff>.



A RCN warship fires a chaff rocket.

History & Heritage

If you have ideas for RUSI(NS)'s history and heritage efforts, please contact Peter Dawson.

Work is progressing on adding a History & Heritage page to the RUSI(NS) web site. Submissions welcome.

The Military Museums Foundation is a not-for-profit dedicated to educating the public, particularly youth, about Canada's military. Follow on Twitter at @TMM_yc.

Library and Archives Canada recently announced the launch of a new online database, "Royal Canadian Navy Ledger Sheets." Through this online database, researchers can access more than 16,700 references to individuals who served in the Royal Canadian Navy and the Naval Reserve between 1910 and 1918. It also includes some records for those

who enlisted between 1919 and 1941. See <http://thediscoverblog.com/2011/11/25/whats-new-the-launch-of-royal-canadian-navy-ledger-sheets-database/>

Social Media

RUSI(NS) is now active on social media. Like RUSI(NS) on Facebook at <https://www.facebook.com/pages/Royal-United-Services-Institute-NS/618819224873298>.

Follow RUSI(NS) on Twitter at @RUSI_NS.

Veterans Affairs Canada

A tweet from VAC: Veterans Affairs CA @VeteransENG_CA Need to talk to someone who will listen? Call VAC assistance Service at 1-800-268-7708.

Writing For RUSI(NS)

As an association, RUSI(NS) is as strong and effective as the participation of its membership in the institute's activities. You have experience and you have thoughts and opinions. You are encouraged to write. Many voices are better for getting out our messages.

- If you have a sentence's worth, write it and send to Colin Darlington or Sanchez King to tweet on the @RUSI_NS Twitter account.
- If you have a paragraph, write it and send it to Marie Leloup or Richard McNair to post on the RUSI(NS) Facebook page.
- If you have several paragraphs, write them and send to Tim Dunne or Colin Darlington to include in Dispatches.
- If you have over a page's worth, write it and send to Tim Dunne to be distributed to hundreds of addressees as a RUSI(NS) paper.
- If you have well over a page's worth, write it and send to Tim Dunne; the Security Affairs Committee can assist with research, editing and arranging for it to be published in a magazine.
- Your writing does not have to be perfect. We have members, including the Security Affairs Committee, who can help with editing.

And if you cannot write or do not wish to do so, your ideas for tweets, articles, etc., are welcome.

Dispatches is the official newsletter of the Royal United Services Institute of Nova Scotia.

All images in this issue are taken from the DND Combat Camera Image Gallery website (www.combatcamera.forces.gc.ca/site/index-eng.asp).

Co-editors are Cdr Colin Darlington, CD (ret'd) (cahdar@gmail.com) and Maj Tim Dunne, CD (ret'd) (tdunne@duncom.ca).

Layout and design are by Maj Tim Dunne.

We welcome submissions, contributions and comments. Please address your correspondence to either of the co-editors by email. The co-editors reserve the right to edit or decline all material intended for publication.